

LEGAL SERVICES CORPORATION
BOARD OF DIRECTORS

DEVELOPMENT COMMITTEE

OPEN SESSION

Wednesday, July 20, 2011

4:58 p.m.

Davis Wright Tremaine, LLP
1201 Third Avenue, Suite 2200
Seattle, Washington 98101

COMMITTEE MEMBERS PRESENT:

John G. Levi, Chairman
Robert J. Grey, Jr.
Martha L. Minow
Charles N.W. Keckler
Father Pius Pietrzyk, O.P.
Herbert S. Garten (Non-Director member, by telephone)
Frank B. Strickland (Non-Director member, by telephone)

OTHER BOARD MEMBERS PRESENT:

(None)

STAFF AND PUBLIC PRESENT:

Kathleen Connors, Executive Assistant to the President
Victor M. Fortuno, Vice President for Legal Affairs,
General Counsel, and Corporate Secretary
Katherine Ward, Executive Assistant, Office of
Legal Affairs
Atitaya Pratoomtong, Staff Attorney, Office of Legal
Affairs (by telephone)
David L. Richardson, Treasurer and Comptroller
Jeffrey E. Schanz, Inspector General
David Maddox, Assistant Inspector General for
Management and Evaluation, Office of the
Inspector General
Herbert S. Garten, Former LSC Board member
(by telephone)
Frank Strickland, Former LSC Board chairman
(by telephone)
Tom Smegal, (by telephone)
César Torres, Executive Director, Northwest Justice
Project
Steve Pelletier, Director of Finance, Northwest Justice
Project
Jim Bamberger, Washington State Office of Civil
Legal Aid
Gregory Dallaire, Trustee, Endowment for Equal Justice
Caitlin Davis Carlson, Legal Foundation of Washington
Karen Falkingham, Law Fund
Camille Holmes Wood, National Legal Aid and Defender
Association (NLADA)
Rosita Stanley, NLADA

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Motions: 4, 4, 14, 29

1 P R O C E E D I N G S

2 (4:58 p.m.)

3 CHAIRMAN LEVI: We'll just call the meeting to
4 order. This is the Development Committee. It was duly
5 noticed in the Federal Register weeks ago -- not
6 really; ten days ago, something like that.

7 And do I have a motion to approve the agenda?

8 M O T I O N

9 DEAN MINOW: I so move.

10 CHAIRMAN LEVI: Second?

11 FATHER PIUS: Second.

12 CHAIRMAN LEVI: All in favor?

13 (A chorus of ayes.)

14 CHAIRMAN LEVI: On approval of the minutes of
15 the committee.

16 M O T I O N

17 FATHER PIUS: So moved.

18 MR. GREY: Second.

19 CHAIRMAN LEVI: Atitaya, is there any -- are
20 you okay with the minutes?

21 MS. PRATOOMTONG: Yes.

22 CHAIRMAN LEVI: All right. All in favor?

1 (A chorus of ayes.)

2 CHAIRMAN LEVI: Now we've been out there
3 searching for a development consultant, and why don't
4 you tell us what's happened since the last meeting and
5 where we are today.

6 MS. PRATOOMTONG: Sure. This is Atitaya
7 Pratoomtong, for the record. As you know, we sent out
8 the RFP for a development consultant, and we received
9 quite a few proposal submissions. There were 21 total.
10 And after Vic and I reviewed the proposals and
11 discussed them with Jim, we identified what appeared to
12 be the best five proposals for initial interviews.

13 Vic and I, with the assistance of Mattie
14 Cohan, interviewed the five consulting firms last week,
15 and based on the initial interviews we are recommending
16 three firms for a second interview.

17 In addition to --

18 MR. FORTUNO: Now, Atitaya --

19 MS. PRATOOMTONG: Sorry?

20 MR. FORTUNO: -- if I may interrupt, this is
21 Vic. Just what I wanted to keep from happening is a
22 discussion of specific proposals and applicants and

1 people that we've interviewed. I think that the
2 important thing, and I'll turn it over to you again so
3 you can go ahead and finish this up, is the point that
4 in response to the request for proposals, there were 21
5 received, 21 proposals. Of that, we identified what
6 appeared to be the top five, interviewed them, and we
7 now have some recommendations that we can make.

8 But before we do that, we would look to the
9 committee to determine whether the committee wants to
10 do the second interviews or some subgroup of the
11 committee; and that once that is done, we will convey
12 our assessments of the five that we interviewed, and
13 that group can determine how to proceed in terms of
14 whether to interview the three we recommend or to
15 interview all five or however it may be.

16 I just wanted to make sure that --

17 CHAIRMAN LEVI: Well, one thing we've got to
18 be clear: We're in a public session here, so we can't
19 not name the names of people. And I want to make sure
20 that the 16 of 21 you feel you would like to pass on,
21 do they know that?

22 MR. FORTUNO: No. We've not --

1 CHAIRMAN LEVI: Okay. So that's
2 another -- this isn't the manner in which they ought to
3 find out.

4 MR. FORTUNO: That's why I wanted to make sure
5 that we didn't discuss specifics.

6 MS. PRATOOMTONG: Name the names. Right.

7 CHAIRMAN LEVI: Okay. But you've taken the 21
8 down to three?

9 MS. PRATOOMTONG: Yes.

10 MR. FORTUNO: We took it down to five,
11 interviewed those five, and we have a top three that we
12 can recommend. All 21, incidentally, proposals are on
13 a wiki. You already received from Atitaya a memo that
14 tells you where that is and how you can log onto it.
15 So if you're interested, anyone on the committee
16 reviewing any of the proposals, they're all 21 on
17 there.

18 CHAIRMAN LEVI: Yes.

19 MR. FORTUNO: And she's also given you some
20 preliminaries as to what we've done so far. But I
21 think that what the committee would need to do at this
22 point is decide how it wants to proceed.

1 CHAIRMAN LEVI: Can you tell us, with the
2 three remaining candidates, what they -- is there some
3 sense of what they're proposing to do for us?

4 MR. FORTUNO: Yes. I think they're all very
5 professional, experienced. They have some fairly
6 concrete ideas as to how to proceed. So I think that
7 we're in good shape in terms of having good options
8 from which to select.

9 I think that at this point, it's really a
10 process issue. That is, how do you want to proceed?

11 CHAIRMAN LEVI: Well, there are two things.
12 Suppose we did this next week. When could they get
13 started? Because my view is, we're behind.

14 MR. FORTUNO: Those were interviewed --

15 CHAIRMAN LEVI: Now, we're behind for nobody's
16 fault. It's not that we haven't been doing stuff.

17 MR. FORTUNO: Those we interviewed seem to be
18 chomping at the bit and have the capacity to move on
19 this pretty much on a dime.

20 CHAIRMAN LEVI: Okay. Martha, do you want to
21 participate in the interview of the final three?

22 DEAN MINOW: My most important suggestion is

1 that we be sure to check their references thoroughly.

2 CHAIRMAN LEVI: Yes.

3 DEAN MINOW: That's more important to me than
4 participating in an interview.

5 MR. FORTUNO: Yes. We've done some of those
6 already, but don't have them all. So we can have those
7 all done and report those to you first.

8 DEAN MINOW: And by that, I mean, not merely
9 are they nice and are they good deal with, but what's
10 their track record? What have they actually raised, in
11 what time frame, with what turnover of their own staff?
12 That's what I would want to know.

13 FATHER PIUS: And especially did the results
14 that they gave you meet your expectations.

15 MR. FORTUNO: Yes.

16 CHAIRMAN LEVI: And I have to say that when
17 you do the reference checking on development people,
18 with no -- I will expect some variation of view. It's
19 a complex field, but we can't miss on this.

20 DEAN MINOW: Right. So I --

21 CHAIRMAN LEVI: We can't afford that.

22 DEAN MINOW: I respect the Chair's desire to

1 move ahead. But the reference check is the most
2 important thing.

3 CHAIRMAN LEVI: Yes. So who would do at that
4 time, you and Atitaya?

5 MR. FORTUNO: Your pleasure, whether we have
6 it farmed out or whether we do it ourselves. We can
7 certainly do it ourselves. We've already --

8 CHAIRMAN LEVI: Farmed out would be farmed out
9 to who?

10 MR. FORTUNO: There are firms that will do
11 that for us, if that's what we want.

12 CHAIRMAN LEVI: Oh, no. No. I think --

13 DEAN MINOW: The same people, you two, should
14 do it, and you should do it with -- and work up a
15 summary for us, is what I think.

16 MR. FORTUNO: Okay.

17 CHAIRMAN LEVI: With an ear to it because
18 there are development people who are in the development
19 world for the organizations and really do deliver; and
20 there are development folks, as like many and maybe
21 some in the room know, that are not necessarily in that
22 category. So you'll pick up things on the reference

1 checking.

2 MR. FORTUNO: Yes.

3 CHAIRMAN LEVI: But I would do it -- let's put
4 it this way. I would do it enough on the three to
5 satisfy yourself that those three should be
6 interviewed. And when you get to a finalist, you're
7 probably going to have to ask for a few more names and
8 then do a final check. That's what I would suggest.

9 MR. FORTUNO: And once we do that --

10 CHAIRMAN LEVI: Now, do you need or want us to
11 participate in -- how long will it take you? You're
12 going to have to get the names. Do you have the time,
13 you and Atitaya, in the next two weeks to do them?

14 MR. FORTUNO: Yes. We're going to be
15 traveling -- or I'm going to be traveling a little bit
16 the week after next. But I'll be in the office next
17 week, and I don't see why we couldn't do it next week.

18 CHAIRMAN LEVI: Okay. And three to five on
19 each, something like that?

20 DEAN MINOW: References?

21 CHAIRMAN LEVI: Yes.

22 MR. FORTUNO: And the question is, once we

1 have that information, how does the committee wish to
2 proceed? We could provide that to the entire
3 committee. But do you then want the committee to
4 interview, or do you want --

5 CHAIRMAN LEVI: Well, if the committee -- if
6 what happens is that based on the references, you're
7 down to two, which I think will happen. But we'll see.
8 Then I suggest that somebody, one or two of us,
9 actually do participate because they're going to have
10 to would know with us.

11 DEAN MINOW: Yes. I agree.

12 FATHER PIUS: And because we just --

13 MR. GARTEN: John, Herb Garten. May I make a
14 comment?

15 CHAIRMAN LEVI: Is this Herb?

16 MR. GARTEN: Yes.

17 CHAIRMAN LEVI: Thank you.

18 MR. GARTEN: John, I have reviewed in detail
19 two of the three. I review the two because I saw names
20 that I felt I had some connections with the
21 organization or I thought they were best related. I
22 didn't have time to look at the third one, but I will.

1 I got it off the wiki.

2 And I just want you to know that I am willing
3 to --

4 CHAIRMAN LEVI: That would be great.

5 MR. GARTEN: -- make some discreet inquiries,
6 if you would want me to, on behalf of the committee
7 with respect to -- I'm at your pleasure. I'm in
8 Baltimore, as you know.

9 CHAIRMAN LEVI: Yes. Why don't you --

10 MR. GARTEN: And I get the feeling that with
11 the two of the three, that Washington is a good --

12 CHAIRMAN LEVI: Yes. Why don't we have Vic
13 coordinate with you so that you can do this together in
14 a considered way. I think we'd be thrilled if you
15 could do that for us.

16 DEAN MINOW: That would be great.

17 MR. GARTEN: I'll be happy to.

18 CHAIRMAN LEVI: Okay. Then it seems to me we
19 do want to participate. And Herb should then, too, in
20 the final interview. But I'd like to get this person
21 or persons on board --

22 DEAN MINOW: Soon.

1 CHAIRMAN LEVI: -- soon. Post haste.

2 MR. FORTUNO: Understood, and we'll so
3 proceed.

4 DEAN MINOW: Thank you. And it's a good
5 process so far, so that's great.

6 CHAIRMAN LEVI: Okay. That's item 3.

7 Number 4 is consider and act on fundraising
8 plan for the remainder of fiscal year 2011. Well, that
9 really --

10 M O T I O N

11 DEAN MINOW: I move to table. We're not there
12 yet.

13 CHAIRMAN LEVI: We'll table that until
14 we -- so that brings us to public comment. Any public
15 comment?

16 MR. STRICKLAND: Well, no, John, not public
17 comment, but Frank Strickland on the phone.

18 CHAIRMAN LEVI: Hi, Frank.

19 MR. STRICKLAND: I just wanted to let you know
20 I was here.

21 CHAIRMAN LEVI: Good. Did you hear the
22 earlier part, what we're doing?

1 MR. STRICKLAND: Part of it, but that's okay.

2 CHAIRMAN LEVI: I'm sorry. We're going to
3 have -- Herb is going to help -- we're going to do the
4 reference checks on three of the -- the three that are
5 recommended by the management team. Then we're going
6 to either keep that at three or narrow it to two, and
7 then have live interviews on the time frame that
8 we -- the next couple of weeks.

9 MR. STRICKLAND: Sounds good.

10 CHAIRMAN LEVI: Okay. Public comment here?
11 Yes?

12 MR. DALLAIRE: Yes. My name is Gregory
13 Dallaire. I'm a lawyer in Seattle. In 1967, I became
14 a legal services lawyer, and I was involved in legal
15 services work in California, Georgia, and Washington
16 State. I was a director of Evergreen Legal Services,
17 which is the predecessor agency of Northwest Justice
18 Project, and I also directed Georgia Legal Services.

19 I've had a lot of experience in fundraising.
20 I'm on the board now of an endowment here, the
21 Endowment for Equal Justice, which raises permanent
22 funds for legal services programs in the state.

1 Now, it seems to me that there's a lot of
2 water under the bridge here, so I'm not going to dwell
3 on this a great deal, but only to say that I think this
4 is a bad idea that you're pursuing. But I want to tell
5 you why.

6 DEAN MINOW: Do you know what the idea is that
7 we're pursuing? Having a development committee?

8 MR. DALLAIRE: A development committee; you're
9 hiring a development director to raise money
10 nationally, is what I understand.

11 CHAIRMAN LEVI: Well --

12 DEAN MINOW: No. That's why I'm asking.

13 MR. DALLAIRE: Okay. So tell me what you're
14 doing, then.

15 DEAN MINOW: We're exploring whether or not
16 there is a resource that LSC could offer. It might be
17 to support local offices in their fundraising. We're
18 at a much earlier stage than I think you've assumed.

19 MR. DALLAIRE: Well, let me put it this way,
20 then.

21 CHAIRMAN LEVI: We have many grantees who've
22 come to us and said, we have no development operation

1 at all. We'd like some support from you in that
2 respect.

3 MR. DALLAIRE: I'm sure. I can't imagine that
4 there isn't a grantee that wouldn't like to have more
5 development support. The problem is that you are only
6 part of the total picture in terms of the national
7 legal aid movement, and you should realize that.

8 In 1980 and in the 1990s, the national support
9 for those programs that have come to you was
10 essentially eviscerated by Congress. Congress is your
11 funding source. Those programs, the national backup
12 centers, were basically defunded, and they were told by
13 the Legal Services Corporation and by Congress to go
14 out and seek private funding. So that's what they did.

15 And they have struggled for years and years to
16 do this. But those national support centers -- you
17 know that there are national support centers that are
18 in existence -- and they are supporting programs in the
19 field right now.

20 If you are going to get engaged in any kind of
21 funding efforts to compete with them, that is a bad
22 idea.

1 CHAIRMAN LEVI: Of course. We would agree.

2 DEAN MINOW: Of course. We have no desire to
3 compete with them.

4 MR. DALLAIRE: Okay. Then I think you should
5 go on record to let people know that because I don't
6 think that that is known in terms of what it is that
7 you're doing. I also think that in your recruiting,
8 when you're engaged in your recruiting efforts, the
9 people that you're interviewing need to be aware of
10 this history.

11 CHAIRMAN LEVI: They are. They are.

12 MR. DALLAIRE: They need to be aware of what
13 it is that they're getting themselves involved in
14 because otherwise, well-meaning efforts can end up
15 damaging part of the infrastructure that exists right
16 now.

17 CHAIRMAN LEVI: We're highly aware of the
18 sensitivity in the field and in the related
19 organizations to being competed with, and we don't want
20 to be in that arena.

21 MR. DALLAIRE: Well, I'm glad that you are not
22 going to compete with them.

1 CHAIRMAN LEVI: But development is a huge
2 umbrella, and the absence of any capacity internally to
3 even tell our story is -- because development includes
4 messaging. And that piece is extremely important, and
5 we're told in Congress, extremely important, and that's
6 also a part of the development function.

7 MR. DALLAIRE: Well, obviously messaging is
8 very important. So is branding.

9 CHAIRMAN LEVI: Yes.

10 MR. DALLAIRE: And donor confusion is
11 something that really has to be avoided.

12 CHAIRMAN LEVI: Well, of course. Absolutely.

13 DEAN MINOW: I think we're very grateful to
14 you for your comment; let me just be sure that I
15 understand it. Is the concern about competition
16 concerned with other national organizations and
17 competing for funds for them? Or concerned about LSC
18 competing with potential funding sources for grantees
19 at the state and local level?

20 MR. DALLAIRE: Well, I think it's both. In
21 other words, certainly at the national level, if you
22 were to go out and seek money from the different

1 foundations right now that are giving to legal services
2 programs at the national level, that would be
3 competition.

4 DEAN MINOW: Of course.

5 MR. DALLAIRE: Likewise, at the state level --

6 DEAN MINOW: We will be a failure if we don't
7 identify new funding sources. If we're competing for
8 the same funding sources, that's a failure.

9 MR. DALLAIRE: The other thing that I
10 think -- I assume that some of you have been involved
11 in development efforts in the past, and you understand
12 the amount of resources that it takes, not from
13 yourselves, but it's going to be from people like César
14 Torres and others who are going to be requested. We
15 need to have this, or we need to have that, so on and
16 so forth.

17 And that kind of resource drain potential is
18 there, and I think you need to be very sensitive to
19 this because these programs are overwhelmed, as you
20 already know.

21 CHAIRMAN LEVI: Oh, we are, yeah.

22 FATHER PIUS: And our goal is not to provide

1 more difficulty for the grantees, but our hope is to
2 find ways in which to leverage and support the work
3 that the grantees do.

4 And the idea -- and certainly it's been a big
5 part of our deliberation, and a huge part of our
6 concern, the issue of competition. It's been a major
7 part of our worry. The hope is not to get a piece of
8 somebody else's pie, but to find a bigger pie.

9 MR. DALLAIRE: And I laud those efforts. I
10 don't mean to say that anybody is opposed to those
11 efforts. But whomever you hire, and when you're doing
12 these interviews that you're talking about, those folks
13 need to be sensitive to the fact that if they do get
14 the contract, that they aren't going to be able to call
15 up César on the phone and say, we need this, that, and
16 the other thing.

17 And I'm not speaking for César. He can speak
18 for himself. But there are a lot of other people who
19 don't have, quite frankly, the level of sophistication
20 or management skills that he does. And I know that's
21 one of the reasons that you're trying to help. But
22 pulling on them, that takes away their resources. So

1 it's something that this development person has to be
2 sensitive to.

3 FATHER PIUS: And I would encourage you, stay
4 involved with this Development Committee. Keep up to
5 date on the meetings that we have. Keep providing us
6 input. I mean, it's the passion and the interest of
7 people like you who can give us the information on
8 what's going on in the field that can help us in our
9 deliberations. I would encourage you to get involved.

10 CHAIRMAN LEVI: Incidentally, I just met with
11 all the California project directors with Jim. I think
12 we had a really good discussion about it, and I think
13 they came away feeling all right. Well, they had your
14 nervousness coming in; I think they walked away feeling
15 good about what we were about.

16 DEAN MINOW: But we'll be mindful of what you
17 said.

18 CHAIRMAN LEVI: But that isn't to say that
19 this can't be tweaked. But we are a 501(c)(3), and we
20 have no development operation whatsoever. And we ought
21 to at least think about the question of our own
22 responsibility as a Board to assist.

1 And we have grantees, not all in the same
2 situation, that have asked us for even best practices
3 and support and help in that respect, and actually have
4 come up to me, have talked to me over the last year
5 that they wish they could have some support that way.

6 Now, it may be that we'll end up saying, well,
7 we wish -- but what you're telling me is all of those
8 organizations, if they have a development person,
9 they're maxed to the hilt. So they're not going to
10 want to help that grantee that says they need it.

11 But --

12 MR. DALLAIRE: Well, that isn't exactly what
13 I'm saying. But this is more complex than just going
14 out and raising money.

15 CHAIRMAN LEVI: It's very complex, yes.

16 MR. DALLAIRE: I was the chair of the
17 predecessor organization of MIE when the Legal Services
18 Corporation was born.

19 CHAIRMAN LEVI: Right.

20 MR. DALLAIRE: I was on the Hill a lot. I was
21 involved in the regulatory process with Roger Crampton.

22 And --

1 CHAIRMAN LEVI: He was a student of my
2 father's.

3 MR. DALLAIRE: Well, it's something that no
4 one who was involved in the Legal Services Corporation,
5 trying to get it passed, ever thought that the Legal
6 Services Corporation would be going out and hiring
7 development directors.

8 Your funding source is Congress, and you are
9 our voice in Congress. And we don't need you
10 distracted from that primary purpose, and that is for
11 you to raise money for legal services programs.

12 DEAN MINOW: Working on it. We're working on
13 it.

14 MR. DALLAIRE: Good. Well, I appreciate the
15 opportunity to talk to you. Thank you.

16 CHAIRMAN LEVI: Thank you very much for coming
17 in. Appreciate it. Thank you for your long work in
18 the field.

19 Any other public comment?

20 MR. BAMBERGER: I just have a minor comment.
21 I'm, for the record, Jim Bamberger. I'm the director
22 of the Office of Civil Legal Aid in the State of

1 Washington. We are the state-funded entity. We are
2 your partner in the sense that we receive legislative
3 appropriations and we invest them in the civil legal
4 aid system.

5 As you heard this morning, in our state, and I
6 think that my work with LSC in many states. The goal
7 has been and the effort has been to build comprehensive
8 state justice communities that serve the full spectrum
9 of civil legal needs.

10 I appreciate the conversation that we just
11 had. I think that if I glean anything from that
12 conversation is that there is somewhat of a vacuum
13 relative to communication and articulation of strategic
14 purpose here.

15 I would welcome the opportunity to participate
16 with LSC in some sort of a dialogue with the field and
17 with the stakeholders, including the funding agencies,
18 to ensure that there is a comprehensive consensus about
19 what LSC's strategic role could and should be in the
20 area of resource development.

21 The other observation I'll make is, as you
22 know, LSC has certain strengths and it has certain

1 limitations. One of the limitations that's most
2 difficult for many of us who are building full-spectrum
3 legal aid delivery systems -- and my agency has the
4 same problem -- is that resources are restricted.
5 Unlike in our state, LSC's resources are restricted in
6 a way that they affect the entity and the use of
7 resources all the way through.

8 It would be troubling to us were the LSC
9 private resource development effort to result in
10 resources that actually are limited by the LSC
11 restrictions when the opportunity are to grow and
12 develop resources on the national level and at the
13 state and local level that are free of those very
14 punitive, in some respects, limitations.

15 So I hope that you will keep that in mind as
16 you continue to move forward in the conversation.

17 CHAIRMAN LEVI: Absolutely. It made me think
18 of something, though. One of the things that some of
19 the grantees have said is we didn't know that that
20 other federal agency was giving a grant in this area.
21 But they apparently knew about it, but you didn't do
22 anything to help coordinate that and the rest of us

1 would have liked in that, too.

2 MR. BAMBERGER: What you've identified -- with
3 all respect, what you've identified is an
4 infrastructure problem at the national level. NLADA
5 has worked hard over the years to try and deal with
6 this. MIE has worked hard over the years to deal with
7 this.

8 CHAIRMAN LEVI: I'm sure.

9 MR. BAMBERGER: And that's why I'm suggesting
10 a more inclusive national conversation, which includes
11 not only the national folks but also the state-based
12 funders and partners to make sure that everybody
13 understands where you're going so we don't have the
14 disconnect that we might have had at the beginning of
15 this conversation, and that we're invested in where LSC
16 is going, and that there's a consensus about the proper
17 strategic role for the Corporation to play.

18 CHAIRMAN LEVI: Yes.

19 DEAN MINOW: So I don't know if you know,
20 we're in the middle of a strategic planning process.

21 MR. BAMBERGER: I do know that.

22 DEAN MINOW: And so as that process unfolds, I

1 am absolutely confident we will have the kinds of
2 conversation outreach that you're calling for. And you
3 have such a model here of a comprehensive approach. I
4 have to say we've seen nothing like it anywhere else in
5 the country. And the void or vacuum that you're
6 describing is what's prompting us to define our scope
7 of inquiry in our strategy planning process.

8 MR. BAMBERGER: In the strategic planning?
9 And we welcome the opportunity to participate, and I
10 know that our peers nationally do, too.

11 CHAIRMAN LEVI: If we want to get talking
12 about resource centers and how they've done sharing
13 best practices across the country, that's a whole
14 'nother discussion.

15 MR. BAMBERGER: Well, I know NLADA's program
16 enhancement committee is involved in that, too.

17 CHAIRMAN LEVI: I'm sure. Yes. Exactly.

18 MR. BAMBERGER: Yes. So anyway, thank you for
19 the opportunity.

20 CHAIRMAN LEVI: Anything else? Anybody else?

21 (No response.)

22 CHAIRMAN LEVI: Thank you all for coming.

1 DEAN MINOW: Would you like a motion to
2 adjourn?

3 CHAIRMAN LEVI: Motion to adjourn?

4 M O T I O N

5 DEAN MINOW: Yes. So moved.

6 FATHER PIUS: Second.

7 CHAIRMAN LEVI: All in favor?

8 (A chorus of ayes.)

9 CHAIRMAN LEVI: Those on the phone, thank you
10 for attending, Frank and Herb.

11 MR. STRICKLAND: Glad to be with you. Thanks
12 so much.

13 (Whereupon, at 5:25 p.m., the committee was
14 adjourned.)

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